

**TOWN OF NORTH STONINGTON**  
**APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012**  
**SUMMARY OF BUDGETS**

	Approved 2007/08	Actual 2007/08	Approved 2008/09	Actual 2008/09	Approved 2009/10	Actual 2009/10	Approved 2010/11	Proposed 2011/12	Change	Percent
<b>Govt Operating</b>	\$ 4,191,363	\$ 4,096,607	\$ 4,371,508	\$ 4,143,091	\$ 4,216,557	\$ 4,073,823	\$ 4,148,633	\$ 4,183,620	\$ 34,987	0.80%
<b>Capital</b>	\$ 476,074	\$ 460,562	\$ 1,778,652	\$ 1,773,140	\$ 789,556	\$ 716,922	\$ 687,850	\$ 653,652	\$ (34,198)	-1.9%
<b>Debt</b>	\$ 765,325	\$ 765,325	\$ 746,875	\$ 737,353	\$ 1,009,375	\$ 958,337	\$ 944,758	\$ 1,090,685	\$ 145,927	19.5%
<b>Education</b>	\$ 11,641,578	\$ 11,592,861	\$ 11,902,560	\$ 11,669,490	\$ 12,081,172	\$ 11,976,122	\$ 12,081,172	\$ 12,081,172	\$ -	0.0%
<b>Total</b>	\$ 17,074,340	\$ 16,915,355	\$ 18,799,595	\$ 18,323,074	\$ 18,096,660	\$ 17,725,204	\$ 17,862,413	\$ 18,009,129	\$ 146,716	0.8%

**TOWN OF NORTH STONINGTON**

APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012											
				Approved 2008/09	Actual 2008/09	Approved 2009/10	Actual 2009/10	Approved 2010/11	Add'l Approp /Transfers	Proposed 2011/12	
			MEANS OF FINANCING EXPENDITURES								
			SCHEDULE A - REVENUES								
S	1		Taxes, Interest, and Lien Fees	12,016,241	12,148,629	12,367,132	12,461,260	12,491,465		12,694,349	
S	2		All Other Revenue	5,288,969	6,162,494	5,126,550	5,477,089	5,111,292		6,104,714	
S	3		TOTAL REVENUES	17,305,210	18,311,123	17,493,682	17,938,349	17,602,757		18,799,063	
S	4A		(From)/To Unreserved Fund	14,327	520,521	132,844	278,155	344		(2,166)	
S	4B		From TAR Fund	0	0	0	0	0		0	
S	4C		From Note Proceeds	(485,000)	(485,000)	0	0	(260,000)		0	
S	4D		(From)/To Reserve Fund for Capital	(65,000)	(65,000)	(135,000)	0	0		792,100	
			& Nonrecurring Expenses								
S	5		TOTAL MEANS OF FINANCING	17,840,883	18,340,602	17,495,838	17,660,194	17,862,413		18,009,129	
			EXPENDITURES								
SS	6		Ordinary (Operating) Expenditures (Schedules B + D and Education)	16,906,006	16,567,462	17,175,388	16,943,272	17,174,563		17,355,477	
SS	7		Land, Buildings, Improvements and Equipment Expenditures (Schedule C)	934,877	1,773,140	320,450	716,922	687,850		653,652	
SS	8		TOTAL EXPENDITURES	17,840,883	18,340,602	17,495,838	17,660,194	17,862,413		18,009,129	
S	9		Gross Taxable Grand List	623,125,055		627,762,138		626,152,119		630,576,322	
S	10		Net Taxable Grand List	619,415,323		623,888,770		620,469,730		625,687,786	
S	11		Tax Rate (mils)	19.50		19.94		20.19		20.29	
S	12		Net Tax after Adjustments	11,716,241		12,067,132		12,151,465		12,314,349	

APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012											
				Approved	Actual	Approved	Actual	Approved	Add'l Approp	Proposed	
				2008/09	2008/09	2009/10	2009/10	2010/11	/Transfers	2011/12	
SCHEDULE A - REVENUES											
TAXES, INTEREST, AND LIEN FEES											
A	1.00	General Property Taxes - Current		11,716,241	11,694,753	12,067,132	12,074,056	12,151,465		12,314,349	
A	1.01	General Property Taxes - Past		125,000	245,666	125,000	199,200	150,000		200,000	
A	1.02	Supplemental Motor Vehicle Revenue		100,000	99,206	100,000	69,728	100,000		70,000	
A	1.03	Interest and Lien Fees		75,000	109,004	75,000	118,276	90,000		110,000	
A	1	TOTAL TAXES, INTEREST, AND LIEN FEES		12,016,241	12,148,629	12,367,132	12,461,260	12,491,465		12,694,349	
REVENUE - USE OF TOWN MONEY											
A	2.00	Short Term Investment Interest		75,000	42,772	45,000	27,095	25,000		12,000	
A	2	TOTAL REVENUE - USE OF TOWN MONEY		75,000	42,772	45,000	27,095	25,000		12,000	
INTERGOVERNMENTAL REVENUES											
A	3.00	State Aid for Town Roads - Current		121,319	121,473	109,187	121,094	121,094		121,094	
A	3.01	Local Capital Improvement Program Current		49,682	68,097	50,322	49,111	48,861		49,283	
A	3.02	Local Capital Improvement Program Reserve		1		1	0	1		1	
A	3.03	Education Cost Sharing (incl ARRA)		2,892,440	2,913,921	2,892,440	2,885,107	2,892,440		2,892,440	
A	3.04	Local and Vocational Transportation		118,341	113,068	128,333	71,143	90,172		51,954	
A	3.05	Excess Special Education/State Agency Placement		42,999	45,098	23,035	129,560	55,060		55,060	
A	3.06	Tuition Reimbursement (from Other Towns)		40,653	35,267	27,242	13,790	0		0	
A	3.07	Regional Adult Education		6,817	7,287	7,871	8,495	7,425		6,992	
A	3.08	Magnet School Transportation		7,800	7,800	7,800	13,000	7,800		14,300	
A	3.09	Reimbursement for Untaxed State Property (PILOT)		28,412	28,597	25,390	25,433	24,125		23,477	
A	3.10	School Bond - Interest Reimbursement		58,277	58,277	49,659	50,489	40,534		31,640	
A	3.11	School Bond - Principal Reimbursement		352,937	352,937	347,055	347,055	338,231		332,348	
A	3.13	Police Reimbursement - State		53,000	89,726	49,659	26,005	45,000		45,000	
A	3.14	Casino Revenue		969,682	969,895	857,285	857,502	883,906		888,708	
A	3.15	Telecommunications Revenue Share		39,575	28,491	33,441	20,768	30,000		25,000	
A	3.16	Veterans Exemption Reimbursement		3,030	6,396	3,000	6,700	6,690		5,600	
A	3.17	Boating Safety Reimbursement		3,460	3,642	3,460	1,866	3,460		0	
A	3.18	Manufacturer PILOT Grant		0		0		0		0	
A	3.19	Elderly Exemption Reimbursement		32,000	32,602	27,700	33,918	20,000		31,000	
A	3.20	Disabled Exemption Reimbursement		300	332	390	499	400		425	
A	3.21	School Completion & Water - State Reimbursement		0		0		0		0	
A	3.22	Records Preservation Grant		7,000	7,000	5,000	5,000	5,000		3,000	
A	3.23	Health District Grant (other Education/Medicare Reimb		0		0		4,317		0	
A	3.24	Federal Impact Aid for Education		0		0		0		0	
A	3.25	STEAP Grant Revenue		0	21,085	0		1		379,100	
A	3.26	Property Tax Relief		0		0		0		47,195	
A	3.27	Other Education		0	5,001	0		0		0	
A	3.28	Non-Public Nurse Reimbursement		5,519	4,574	5,689	0	0		6,821	
A	3.29	Additional Special Education Grant		1		0		1		1	
A	3.30	Property Tax Relief Grant		0		0		0		0	
A	3.31	Casino Assistance Revenue		0		0		0		0	
A	3.										

**TOWN OF NORTH STONINGTON**

APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012											
				Approved 2008/09	Actual 2008/09	Approved 2009/10	Actual 2009/10	Approved 2010/11	Add'l Approp /Transfers	Proposed 2011/12	
			OTHER REVENUE								
A	5.00		Sanitary Landfill - Sale of Recyclables	25,000	20,565	10,000	14,847	12,000		22,500	
A	5.01		Zoning Enforcement Officer	4,200	2,978	3,000	4,440	5,000		3,200	
A	5.02		Canine Account	50	165	325	415	50		50	
A	5.03		Inspection of New Roads	5,000	0	5,000	0	5,000		1	
A	5.04		Sale of Vehicles	50,000	11,115	57,500	40,000	20,000		2,000	
A	5.05		Planning and Zoning	6,500	1,631	3,500	2,314	3,500		1,500	
A	5.06		Assessor's Office	1,000	885	600	780	700		700	
A	5.07		GIS Services	1,000	34	100	640	500		500	
A	5.08		Insurance Reimbursement	0		0	0	0		0	
A	5.09		Inland Wetlands	1,000	636	500	754	800		800	
A	5.10		Conservation Commission	100		100	0	100		1	
A	5.11		SCRRRA Subsidy	8,000	10,063	10,000	11,841	10,000		10,665	
A	5.12		Water Management	1		0	0	0		0	
A	5.13		BOE Refund	0		0	0	0		0	
A	5.14		Special Revenue/Grants	1		0	0	0		1	
A	5.15		CIRMA Insurance Credit	1	95	0	0	0		1	
A	5.16		Fire Marshall	100		50	0	50		50	
A	5.17		Miscellaneous	5,000	18,982	5,000	5,108	5,000		5,000	
A	5.19		Transfer in Deobligated Capital Projects	0		0	0	1		1	
A	5.20		Contractor's Tipping Fees	62,500	111,294	119,820	128,284	119,820		108,000	
A	5.21		Sale of Fixed Assets	1		1	300	1		1	
A	5.22		Tuition - Pre-School	0	4,978	0	0				
A	5.23		LoCIP Town Clerk		3,018		2,857	2,500		2,500	
A	5.24		Transfers in from other Funds		854,390		365,000	0		0	
A	5.25		Rent for Hewitt Property		15,842		23,297	22,750		40,800	
A	5.26		Cemetary Damage Reimbursement		1,580			1		1	
A	5.27		Transfer Station Sticker Sale				0	60,000		1	
A	5.28		Bulky Waste Fees					16,000		1	
A	5		<b>TOTAL OTHER REVENUE</b>	<b>169,454</b>	<b>1,058,250</b>	<b>215,496</b>	<b>600,877</b>	<b>283,773</b>		<b>198,274</b>	
A	1		<b>TOTAL TAXES, INTEREST, AND LIEN FEES</b>	<b>12,016,241</b>	<b>12,148,629</b>	<b>12,367,132</b>	<b>12,461,260</b>	<b>12,491,465</b>		<b>12,694,349</b>	
A	2		<b>TOTAL REVENUE - USE OF TOWN MONEY</b>	<b>75,000</b>	<b>42,772</b>	<b>45,000</b>	<b>27,095</b>	<b>25,000</b>		<b>12,000</b>	
A	3		<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<b>4,834,745</b>	<b>4,922,257</b>	<b>4,720,804</b>	<b>4,680,658</b>	<b>4,629,519</b>		<b>5,720,240</b>	
A	4		<b>TOTAL LICENSES, FEES, FINES, AND CHARGES</b>	<b>209,770</b>	<b>139,215</b>	<b>145,250</b>	<b>168,459</b>	<b>173,000</b>		<b>174,200</b>	
A	5		<b>TOTAL OTHER REVENUE</b>	<b>169,454</b>	<b>1,058,250</b>	<b>215,496</b>	<b>600,877</b>	<b>283,773</b>		<b>198,274</b>	
A	6		<b>GRAND TOTAL FROM ALL REVENUE SOURCES</b>	<b>17,305,210</b>	<b>18,311,123</b>	<b>17,493,682</b>	<b>17,938,349</b>	<b>17,602,757</b>		<b>18,799,063</b>	

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						Approved	Actual	Approved	Actual	Approved	Add'l Approp	Proposed
						2008/09	2008/09	2009/10	2009/10	2010/11	/Transfers	2011/12
			SCHEDULE B - GENERAL GOVERNMENT									
			OPERATING EXPENSES									
BB	1		BOARD OF SELECTMEN			161,735	161,096	159,685	156,690	164,331		164,331
BB	2		PROBATE COURT			4,000	4,000	3,100	3,083	3,800		2,000
BB	3		BOARD OF FINANCE			91,350	20,207	26,350	19,950	24,450		24,200
BB	4		ASSESSOR			113,245	112,580	112,646	111,366	115,665		117,410
BB	5		BOARD OF ASSESSMENT APPEALS			1,500	1,400	1,000	936	1,000		2,000
BB	6		TAX COLLECTOR			48,400	44,111	47,850	42,200	48,863		50,067
BB	7		TOWN TREASURER			6,182	6,180	6,182	6,180	6,306		6,432
BB	8		TOWN ATTORNEY			30,000	27,323	35,000	33,416	35,000		35,000
BB	9		ANNEXATION RELATED EXPENSES			10,000	8,970	6,000	8,072	6,000		4,000
BB	10		TOWN CLERK			71,184	69,614	71,184	73,721	71,437		69,541
BB	11		PLANNING AND ZONING COMMISSION			155,132	154,667	125,883	121,272	127,051		123,301
BB	12		BUILDING DEPARTMENT			31,326	29,499	30,776	28,631	31,316		31,125
BB	13		ZONING BOARD OF APPEALS			2,000	2,000	1,500	1,500	750		1,500
BB	14		SCHOOL PLANNING AND BUILDING COMMITTEE			100	0	200	0	200		200
BB	15		ECONOMIC DEVELOPMENT COMMISSION			14,447	14,252	7,247	3,032	7,547		10,997
BB	16		RECREATION COMMISSION			97,070	87,838	97,014	96,944	96,083		96,835
BB	17		INLAND WETLANDS COMMISSION			8,115	7,901	7,815	7,565	7,642		7,622
BB	18		CONSERVATION COMMISSION			800	102	800	479	800		300
BB	19		WATER POLLUTION CONTROL AUTHORITY			1,000	1,000	3	0	3		3
BB	20		FIXED CHARGES			675,295	665,869	673,696	672,859	677,477		735,801
BB	21		ELECTIONS AND TOWN MEETINGS			25,758	19,447	28,800	19,984	30,810		22,526
BB	22		TOWN HALL EXPENSES			110,005	104,730	82,350	81,651	82,225		70,200
BB	23		SOCIAL SERVICES/WELFARE			47,691	46,832	47,691	47,640	47,990		47,690
BB	24		SELECTMEN'S ENGINEERING SERVICES			19,500	12,618	17,000	4,626	17,000		5,451
BB	25		INFORMATION TECHNOLOGY SERVICES			35,450	35,107	59,850	56,964	61,212		61,188
BB	26		PUBLIC SAFETY			789,887	842,251	758,981	786,862	760,189		774,159
BB	27		PUBLIC WORKS			1,577,588	1,549,192	1,549,021	1,498,053	1,595,362		1,602,231
BB	28		CONSERVATION OF HEALTH			42,214	34,794	42,120	38,342	42,645		34,541
BB	29		SENIOR CITIZENS			56,096	49,918	55,596	52,811	55,978		53,768
BB	30		MISCELLANEOUS			29,501	29,593	29,501	33,994	29,501		29,201
BB	31		TOTAL GEN GOVT EXPENDITURES (SCH B)			4,256,571	4,143,091	4,084,841	4,008,823	4,148,633		4,183,620
BB	32		TOTAL REDEMPTION OF DEBT (SCH D)			746,875	737,353	1,009,375	958,327	944,758		1,090,685
BB	33		TOTAL BOARD OF EDUCATION			11,902,560	11,687,018	12,081,172	11,976,122	12,081,172		12,081,172
BB	34		TOTAL SCHEDULES B + D AND BOE			16,906,006	16,567,462	17,175,388	16,943,272	17,174,563		17,355,477
			SCHEDULE B - GENERAL GOVERNMENT									
			OPERATING EXPENSES									
			BOARD OF SELECTMEN									
BB	1.00		Salary: First Selectman			52,380	52,380	52,380	52,380	53,428		54,497
BB	1.01		Selectman			2,400	2,400	2,400	2,400	2,448		2,497
BB	1.02		Selectman			2,400	2,400	2,400	2,300	2,448		2,497
BB	1.03		Wages: Secretary			46,355	46,355	46,355	46,363	48,200		49,163
BB	1.04		Bookkeeper			41,829	41,829	41,829	41,829	43,486		44,356
BB	1.05		Boards and Commissions Clerical			1,000	414	250	0	250		250
B	1.06		Selectmen's Expenses			2,500	2,498	2,500	250	2,500		2,500
B	1.07		Office Expenses			2,250	2,250	2,000	1,874	2,000		2,000
B	1.08		CT Council of Small Towns			825	825	825	825	825		825
B	1.09		Certifications/Seminars			1,250	1,249	250	140	250		250
B	1.10		SE CT Council of Governments			2,496	2,496	2,496	2,496	2,496		2,496
B	1.11		Travel Expenses			50	0	0	0	0		0
B	1.12		Auditing/Accounting Consulting			6,000	6,000	6,000	5,833	6,000		3,000
BB	1.13		Web Maintenance			0		0	0	0		0
BB	1		TOTAL BOARD OF SELECTMEN			161,735	161,096	159,685	156,690	164,331		164,331
BB	2		TOTAL PROBATE COURT - Expenses			4,000	4,000	3,100	3,083	3,800		2,000



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			BOARD OF FINANCE								
B	3.00		Operating Expenses	2,400	257	2,400	0	500		500	
B	3.01		Auditing	23,700	19,950	23,700	19,950	23,700		23,700	
B	3.02		Town Report	250	0	250	0	250		0	
B	3.03		GASB 45 OPEB Designation	65,000	0	0	0	0		0	
<b>BB</b>	<b>3</b>		<b>TOTAL BOARD OF FINANCE</b>	<b>91,350</b>	<b>20,207</b>	<b>26,350</b>	<b>19,950</b>	<b>24,450</b>		<b>24,200</b>	
			ASSESSOR								
BB	4.00		Salary: Assessor	60,283	60,283	60,283	60,283	61,489		62,719	
BB	4.01		Wages: Assistant (Unemployment)	0	0	0	0	0		0	
BB	4.02		Assistant	40,511	40,518	40,511	40,518	42,124		42,966	
BB	4.03		Temporary Revaluation Clerk	0	0	0	0	0		0	
BB	4.04		Salary: GIS Coordinator	0	0	0	0	0		0	
B	4.05		Office Expenses	3,000	2,994	2,500	1,947	2,500		2,500	
B	4.07		People Cartographics On-Line GIS Maps	0		0	0	0		0	
B	4.08		Seminars	750	384	300	300	300		0	
B	4.09		Computer Expenses	8,400	8,400	9,050	8,318	9,250		9,225	
B	4.10		Travel Expenses	300	0	1	0	1		0	
B	4.11		Consulting	1	0	1	0	1		0	
B	4.12		Vision On Line Property Cards	0	0	0	0	0		0	
<b>BB</b>	<b>4</b>		<b>TOTAL ASSESSOR</b>	<b>113,245</b>	<b>112,580</b>	<b>112,646</b>	<b>111,366</b>	<b>115,665</b>		<b>117,410</b>	
<b>BB</b>	<b>5</b>		<b>TOTAL BOARD OF ASSESSMENT APPEALS</b>	<b>1,500</b>	<b>1,400</b>	<b>1,000</b>	<b>936</b>	<b>1,000</b>		<b>2,000</b>	
			TAX COLLECTOR								
BB	6.00		Salary: Tax Collector	31,042	31,054	31,042	31,146	31,663		32,296	
BB	6.01		Wages: Clerical	5,408	1,344	5,408	329	4,000		4,305	
B	6.02		Office Expenses	5,200	5,200	5,000	4,800	6,200		6,466	
B	6.03		Computer Expenses	6,500	6,420	6,250	5,925	6,850		6,850	
B	6.04		Travel Expenses	250	94	150	0	150		150	
<b>BB</b>	<b>6</b>		<b>TOTAL TAX COLLECTOR</b>	<b>48,400</b>	<b>44,111</b>	<b>47,850</b>	<b>42,200</b>	<b>48,863</b>		<b>50,067</b>	
			TOWN TREASURER								
BB	7.00		Salary: Treasurer	6,180	6,180	6,180	6,180	6,304		6,430	
B	7.01		Office Expenses	1	0	1	0	1		1	
B	7.02		Travel Expenses	1	0	1	0	1		1	
<b>BB</b>	<b>7</b>		<b>TOTAL TOWN TREASURER</b>	<b>6,182</b>	<b>6,180</b>	<b>6,182</b>	<b>6,180</b>	<b>6,306</b>		<b>6,432</b>	
<b>B</b>	<b>8.00</b>		Town Attorney	30,000	27,323	35,000	33,416	35,000	50,000 A/T	35,000	
<b>B</b>	<b>8.01</b>		Clover Leaf Litigation	0	0	0	0	0		0	
<b>BB</b>	<b>8</b>		<b>TOTAL TOWN ATTORNEY</b>	<b>30,000</b>	<b>27,323</b>	<b>35,000</b>	<b>33,416</b>	<b>35,000</b>		<b>35,000</b>	
BB	9.00		Annexation Related Expenses	2,500	4,738	2,500	3,580	2,500		2,000	
BB	9.01		Tribal Recognition	7,500	4,233	3,500	4,492	3,500		2,000	
<b>BB</b>	<b>9</b>		<b>TOTAL ANNEXATION RELATED EXPENSES</b>	<b>10,000</b>	<b>8,970</b>	<b>6,000</b>	<b>8,072</b>	<b>6,000</b>		<b>4,000</b>	
			TOWN CLERK								
BB	10.00		Salary: Town Clerk	41,211	41,211	41,211	41,211	42,035		42,876	
BB	10.01		Wages: Assistant	16,223	16,223	16,223	16,078	15,652		12,915	
B	10.02		Office Expenses	6,500	4,979	6,500	6,486	6,500		6,500	
B	10.03		Travel Expenses	50	0	50	0	50		50	
BB	10.04		Land Records	7,200	7,200	7,200	9,946	7,200		7,200	
<b>BB</b>	<b>10</b>		<b>TOTAL TOWN CLERK</b>	<b>71,184</b>	<b>69,614</b>	<b>71,184</b>	<b>73,721</b>	<b>71,437</b>		<b>69,541</b>	
			PLANNING AND ZONING COMMISSION								
BB	11.00		Salary: Senior Planning Zoning Officer	51,500	51,500	51,500	51,500	52,530		53,580	
BB	11.01		Wages: Administrative Assistant	34,882	34,417	34,882	34,229	35,020		35,720	
B	11.02		Operating Expenses	5,000	5,000	5,500	5,480	9,500		6,250	
B	11.03		Travel Expenses	750	750	1,000	963	1,000		750	
BB	11.04		Attorney	30,000	30,000	25,000	25,000	25,000		25,000	
B	11.05		Contracted Consulting Services	8,000	8,000	8,000	4,100	4,000		2,000	
B	11.06		Consulting Services - Golf Course	0		0	0	0		0	
BB	11.07		Contracted Planner	25,000	25,000	1	0	1		1	
<b>BB</b>	<b>11</b>		<b>TOTAL PLANNING AND ZONING COMMISSION</b>	<b>155,132</b>	<b>154,667</b>	<b>125,883</b>	<b>121,272</b>	<b>127,051</b>		<b>123,301</b>	

**TOWN OF NORTH STONINGTON**

APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012											
				Approved	Actual	Approved	Actual	Approved	Add'l Approp	Proposed	
				2008/09	2008/09	2009/10	2009/10	2010/11	/Transfers	2011/12	
			BUILDING DEPARTMENT								
BB	12.00		Salaries: Building Official	27,000	26,996	27,000	26,996	27,540		28,100	
B	12.01		Consultant	1	0	1	0	1		0	
B	12.02		Operating Expenses	1,800	1,251	1,250	591	1,250		1,000	
B	12.03		Travel Expenses	2,525	1,252	2,525	1,044	2,525		2,025	
BB	12		<b>TOTAL BUILDING DEPARTMENT</b>	<b>31,326</b>	<b>29,499</b>	<b>30,776</b>	<b>28,631</b>	<b>31,316</b>		<b>31,125</b>	
BB	13		<b>TOTAL ZONING BOARD OF APPEALS</b>	<b>2,000</b>	<b>2,000</b>	<b>1,500</b>	<b>1,500</b>	<b>750</b>	1,200	A	<b>1,500</b>
B	14.00		Permanent School Building Committee			100	0	100		100	
B	14.01		Ad Hoc School Building Committee			100	0	100		100	
BB	14		<b>TOTAL SCHOOL PLANNING AND BUILDING COMMI</b>	<b>100</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>200</b>		<b>200</b>	
			ECONOMIC DEVELOPMENT COMMISSION								
B	15.00		Operating Expenses	5,200	5,005	4,000	785	3,300		2,350	
B	15.01		CT Regional Economic Development	2,247	2,247	2,247	2,247	2,247		2,647	
B	15.02		Consulting	7,000	7,000	1,000	0	2,000		6,000	
BB	15		<b>TOTAL ECONOMIC DEVELOPMENT COMMISSION</b>	<b>14,447</b>	<b>14,252</b>	<b>7,247</b>	<b>3,032</b>	<b>7,547</b>		<b>10,997</b>	
			RECREATION COMMISSION								
BB	16.00		Salary: Director	20,794	20,794	20,794	20,794	21,210		21,635	
B	16.01		Program Expenses	46,572	43,769	50,000	50,000	49,210		49,210	
B	16.02		Maintenance	2,300	2,300	2,000	2,000	2,700		3,700	
B	16.03		Salary: Camp Directors, Directors, Officials & CEDS	15,754	10,363	13,220	13,220	13,238		13,500	
B	16.04		Administrative Expenses	11,650	10,613	11,000	10,930	9,725		8,790	
BB	16		<b>TOTAL RECREATION COMMISSION</b>	<b>97,070</b>	<b>87,838</b>	<b>97,014</b>	<b>96,944</b>	<b>96,083</b>		<b>96,835</b>	
			INLAND WETLANDS COMMISSION								
B	17.00		Operating Expenses	1,500	1,536	1,200	1,097	900		750	
BB	17.01		Wages: Secretary	0		0	0	0		0	
BB	17.02		Salary: Enforcement Officer	6,365	6,365	6,365	6,365	6,492		6,622	
B	17.03		Travel Expenses	250	0	250	103	250		250	
BB	17		<b>TOTAL INLAND WETLANDS COMMISSION</b>	<b>8,115</b>	<b>7,901</b>	<b>7,815</b>	<b>7,565</b>	<b>7,642</b>		<b>7,622</b>	
BB	18		<b>TOTAL CONSERVATION COMMISSION</b>	<b>800</b>	<b>102</b>	<b>800</b>	<b>479</b>	<b>800</b>		<b>300</b>	
			WATER POLLUTION CONTROL AUTHORITY								
B	19.00		Operating Expenses	500	500	1	0	1		1	
B	19.01		Engineering Expenses	500	500	1	0	1		1	
B	19.02		Auditing	0	0	1	0	1		1	
BB	19		<b>TOTAL WATER POLLUTION CONTROL AUTHORITY</b>	<b>1,000</b>	<b>1,000</b>	<b>3</b>	<b>0</b>	<b>3</b>		<b>3</b>	
			FIXED CHARGES								
BB	20.00		Town Insurance	75,850	74,151	75,850	76,396	72,526	(10,000)	T	62,500
BB	20.01		Volunteer Fire Company Insurance	24,819	24,703	29,000	27,595	29,000	(3,439)	T	26,500
BB	20.02		Ambulance Association Insurance	11,160	10,765	11,160	10,783	11,160			11,160
BB	20.03		Worker's Compensation Insurance	56,154	54,257	58,000	61,775	62,319			63,565
BB	20.04		Social Security	104,700	103,359	101,675	99,730	100,375			107,000
BB	20.05		Medical Insurance	256,429	253,452	255,102	253,182	259,997			303,191
BB	20.06		Employee Benefits/Pension	87,708	89,199	84,434	84,277	80,100			93,285
BB	20.07		Volunteer Longevity Award - VFC	18,975	17,738	18,975	20,380	22,500	(259)	T	24,000
BB	20.08		Volunteer Activity Stipend - VFC	36,000	35,959	36,000	35,862	36,000			40,000
BB	20.09		Volunteer Longevity Award - Ambulance	3,500	2,287	3,500	2,879	3,500			4,600
BB	20		<b>TOTAL FIXED CHARGES</b>	<b>675,295</b>	<b>665,869</b>	<b>673,696</b>	<b>672,859</b>	<b>677,477</b>		<b>735,801</b>	
			ELECTIONS AND TOWN MEETINGS								
BB	21.00		Salary: Registrar of Voters	4,650	4,650	4,650	4,650	4,743		4,838	
BB	21.01		Salary: Registrar of Voters	4,650	4,650	4,650	4,635	4,743		4,838	
B	21.02		Expenses	16,458	10,147	19,500	10,699	21,324		12,850	
BB	21		<b>TOTAL ELECTIONS AND TOWN MEETINGS</b>	<b>25,758</b>	<b>19,447</b>	<b>28,800</b>	<b>19,984</b>	<b>30,810</b>		<b>22,526</b>	

# TOWN OF NORTH STONINGTON

			APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012									
					Approved	Actual	Approved	Actual	Approved	Add'l Approp		Proposed
					2008/09	2008/09	2009/10	2009/10	2010/11	/Transfers		2011/12
			TOWN HALL									
B	22.00		Expenses		70,675	65,936	66,600	66,397	66,675			52,900
B	22.01	**	Leasing of Equipment		9,750	10,025	9,750	9,668	9,750			11,500
B	22.02		Building/Space Study - Town Hall & Emerg Svcs		0	0	0	0	0			0
B	22.03		Holly Green - Probate Court(Court/Nursing)		4,500	4,282	4,500	4,152	4,300			4,300
B	22.04		Holly Green - Senior Center		1,500	1,500	1,500	1,434	1,500			1,500
B	22.05		Network/Computer Maintenance		7,665	7,665	0	0	0			0
B	22.06		Network/Computer Maintenance - Salary		15,915	15,321	0	0	0			0
BB	22		TOTAL TOWN HALL EXPENSES		110,005	104,730	82,350	81,651	82,225			70,200
			SOCIAL SERVICES/WELFARE									
BB	23.00		Wages: Social Services Coordinator		7,200	7,200	7,200	7,200	7,200			7,200
BB	23.01		Welfare		7,800	6,942	7,800	7,750	7,500			7,200
BB	23.02		Welfare Office Expenditures		1	0	1	0	0			0
BB	23.03		Pawcatuck Neighborhood Center		17,500	17,500	17,500	17,500	17,500			17,500
BB	23.04		Family Services		2,500	2,500	2,500	2,500	2,500			2,500
BB	23.05		American Red Cross		1,000	1,000	1,000	1,000	1,000			1,000
BB	23.06		Women's Center		2,250	2,250	2,250	2,250	2,250			2,250
BB	23.07		Frank Olean Regional Center		1,400	1,400	1,400	1,400	2,000			2,000
BB	23.08		NL County Assn/Retarded Citizens		1,575	1,575	1,575	1,575	1,575			1,575
BB	23.09		Easter Seals Rehabilitation Center		1,500	1,500	1,500	1,500	1,500			1,500
BB	23.10		TVCCA		1,465	1,465	1,465	1,465	1,465			1,465
BB	23.11		Big Brothers/Sisters		0	0	0	0	0			0
BB	23.12		Literacy Volunteers		500	500	500	500	500			500
BB	23.13		Salvation Army		500	500	500	500	500			500
BB	23.14		Mystic Shelter		2,000	2,000	2,000	2,000	2,000			2,000
BB	23.15		United Way of SE CT		500	500	500	500	500			500
BB	23		TOTAL SOCIAL SERVICES/WELFARE		47,691	46,832	47,691	47,640	47,990			47,690
			SELECTMEN'S ENGINEERING SERVICES									
B	24.00		Engineering for Selectmen		5,000	5,000	5,000	4,626	5,000			2,500
B	24.01		Surveying of Town Boundaries		0		0	0	0			0
B	24.02		Inspection of New Roads		5,000	0	5,000	0	5,000			1
B	24.03		Water Management		5,000	4,618	2,500	0	2,500			450
B	24.04		Inspection of Existing Roads		4,500	3,000	4,500	0	4,500			2,500
BB	24		TOTAL SELECTMEN'S ENGINEERING SERVICES		19,500	12,618	17,000	4,626	17,000			5,451
			INFORMATION TECHNOLOGY SERVICES									
BB	25.00		Salary: Coordinator		18,565	18,565	34,480	31,741	35,842			36,559
B	25.01		Office Expenses		2,000	1,782	900	896	900			300
B	25.02		Digitized Mapping Maintenance		10,300	10,300	0	0	0			0
B	25.03		Travel Expenses		0	0	0	0	0			0
B	25.04		Seminars/Courses		85	0	0	0	0			0
B	25.05		On-Line GIS Maps re-labeled Licensing and Software \$		2,000	2,000	10,470	10,426	11,770			12,329
B	25.07		GIS Updates re-labeled Professional Services		2,500	2,460	14,000	13,901	12,700			12,000
BB	25		TOTAL INFORMATION TECHNOLOGY SERVICES		35,450	35,107	59,850	56,964	61,212			61,188
			PUBLIC SAFETY									
BB	26.00		911 Dispatching		50,446	50,446	48,573	48,573	37,562			52,819
BB	26.01		Volunteer Fire Company		89,899	89,834	87,799	79,773	87,800	2,125	T	98,045
BB	26.02		Fire Marshall Salary		10,769	10,769	10,769	10,769	10,984			11,204
BB	26.03		Fire Marshall Operating Expenses		2,500	2,417	2,400	2,287	2,400			2,000
BB	26.04		State Troopers		386,062	438,057	359,332	393,180	359,335	71,428	A	347,500
BB	26.05		Civil Preparedness Stipend		6,000	6,000	6,000	4,719	6,000			6,000
BB	26.06		Civil Preparedness Operating Expenses		3,000	1,319	3,000	5,596	3,000			3,000
BB	26.07		Maintenance Emergency Generator Service Contract		1,000	981	1,000	525	1,000			1,800
BB	26.08		Animal Control - Salary		19,107	19,107	19,107	19,107	19,107			19,490
BB	26.09		Animal Control - Operating Expenses		7,500	6,744	7,500	7,223	7,500			6,800
BB	26.10		Dog Damages		1	0	1	0	1			1
BB	26.11		Neighborhood Crime Watch		0	0	0	0	0			0
BB	26.12		Ambulance Association		213,603	216,577	213,500	215,110	225,500			225,500
BB	26.13		Long Pond Boat Patrol		0	0	0	0	0			0
BB	26		TOTAL PUBLIC SAFETY		789,887	842,251	758,981	786,862	760,189			774,159



## TOWN OF NORTH STONINGTON

[illegible]

## TOWN OF NORTH STONINGTON

			APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012								
					Approved 2008/09	Actual 2008/09	Approved 2009/10	Actual 2009/10	Approved 2010/11	Add'l Approp /Transfers	Proposed 2011/12
			REDEMPTION OF DEBT (Refer to Schedule D)								
BB	33.00	School Building Project Principal			600,000	600,000	590,000	590,000	575,000		565,000
BB	33.01	School Building Project Interest			131,875	131,875	112,375	112,375	91,725		71,600
BB	33.02	Fire Truck Principal			0	0	120,000	120,000	125,000		80,000
BB	33.03	Fire Truck Interest & Fees			0	0	0	0	13,736		7,126
BB	33.04	Borrowing Finance Charges - Fire Truck			5,000	478	0	0			
BB	33.05	Borrowing Finance Charges - Seaport Property			5,000	5,000	0	0			
BB	33.06	Borrowing Finance Charges - Little League			5,000	0	0	0			
BB	33.07	Seaport/Hewitt Property Principal					125,000	125,000	125,000		83,333
BB	33.08	Seaport/Hewitt Property Interest & Fees					20,000	9,695	14,297		7,423
BB	33.09	Truck Principal					42,000	1,257			109,000
BB	33.10	Truck Interest and fees									9,650
		School Boiler Replacement Principal									144,667
		School Boiler Replacement Interest									12,886
BB	33	<b><u>TOTAL REDEMPTION OF DEBT</u></b>			<b>746,875</b>	<b>737,353</b>	<b>1,009,375</b>	<b>958,327</b>	<b>944,758</b>		<b>1,090,685</b>
		<b><u>GEN GOVT OPERATING EXPENDITURES SUMMARY</u></b>									
BB	34	<b><u>TOTAL GEN GOVT OPERATING (SCH B)</u></b>			<b>4,256,571</b>	<b>4,143,091</b>	<b>4,084,841</b>	<b>4,008,823</b>	<b>4,148,633</b>		<b>4,183,620</b>
BB	35	<b><u>TOTAL REDEMPTION OF DEBT (SCH D)</u></b>			<b>746,875</b>	<b>737,353</b>	<b>1,009,375</b>	<b>958,327</b>	<b>944,758</b>		<b>1,090,685</b>
BB	36	<b><u>TOTAL BOARD OF EDUCATION</u></b>			<b>11,902,560</b>	<b>11,687,018</b>	<b>12,081,172</b>	<b>11,976,122</b>	<b>12,081,172</b>		<b>12,081,172</b>
BB	37	<b><u>TOTAL SCHEDULE B + D AND BOE</u></b>			<b>16,906,006</b>	<b>16,567,462</b>	<b>17,175,388</b>	<b>16,943,272</b>	<b>17,174,563</b>		<b>17,355,477</b>
		<b><u>SCHEDULE C - CAPITAL EXPENDITURES</u></b>									
		HIGHWAY DEPARTMENT									
CC	1.00	New or Used Equipment			16,225	16,054	2,500	2,500	11,000	8,279	A 10,550
CC	1.01	Miscellaneous Equipment			5,000	4,170	5,000	4,677	5,000		5,000
CC	1.02	Mower/Tractor			0		0	0			
CC	1.03	Garage Wash Station			0		0	0			
CC	1.04	Pick Up Truck ( using TAR Funds)			0		0	0			34,500
CC	1.05	Equipment Lease/Buy (2 Dump Trucks & another truck			54,552	83,937	0	0	325,000		0
CC	1.06	One-Ton Utility Truck									46,800
CC	1.07	Dump Truck/Sander/Plow			60,000	60,000	0	0			
CC	1.08	Dump Truck/Sander/Plow (Revenue from TAR Funds)			0		0	0			
CC	1.09	Backhoe			0		0	0			0
CC	1.10	PW Emergency Communications Upgrade							13,598		0
		Sweeper									0
CC	1	<b><u>TOTAL HIGHWAY DEPARTMENT</u></b>			<b>135,777</b>	<b>164,161</b>	<b>7,500</b>	<b>7,177</b>	<b>354,598</b>		<b>96,850</b>
CC	2.00	Transfer Station/Bulky Waste Area					5,000	5,000	8,500		25,000
CC	2.01	Walking Floor Trailer					70,000	0	0		0
		Loader Overhaul									12,750
CC	2	<b><u>TOTAL TRANSFER STATION/BULKY WASTE AREA</u></b>			<b>5,000</b>	<b>5,000</b>	<b>75,000</b>	<b>5,000</b>	<b>8,500</b>		<b>37,750</b>

APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012											
			Approved 2008/09	Actual 2008/09	Approved 2009/10	Actual 2009/10	Approved 2010/11	Add'l Approp /Transfers	Proposed 2011/12		
SELECTMEN											
CC	3.00	Ambulance Association - Equipment	11,600	9,966	4,600	2,990	5,000		7,500		
CC	3.01	Computer - Town Clerk/Tax Collector/Assessor	0		0	0	0		0		
CC	3.02	Computer - Town Hall	16,500	16,500	15,000	14,982	13,500		13,500		
CC	3.03	Copier - Probate Court/Recreation				0					
CC	3.04	Dog Pound Maintenance	2,000	1,846	500	0	1		1		
CC	3.05	EDC Study			0	0					
CC	3.06	EDC Welcome Signs			0	0					
CC	3.07	EDC - Village Signs			0	0					
CC	3.08	General Government Financial Software			0	0					
CC	3.10	Recreation - Basketball/Tennis Courts Maintenance	0	0	0	1,910		179,100	A 65,000		
CC	3.11	Recreation - Pavillion and Reconditioning Playing Field	2,500	2,233	2,000	0	2,000		2,000		
CC	3.12	Selectmen's Office Equipment and Furniture	5,000	4,380	1,500	1,399	1,500		1,250		
CC	3.13	Senior Citizen's Center									
CC	3.14	Senior Citizen Center - Mini-Coach	0		0	0					
CC	3.15	* Town Buildings Maintenance	12,000	12,000	26,850	26,850	30,000		25,000		
CC	3.16	Town Clerk - Records Preservation	7,000	7,000	5,000	5,000	7,000		7,000		
CC	3.17	Town Lands Acquistion Fund	10,000	10,000	5,000	5,000	5,000		0		
CC	3.18	Town Mapping/GIS	0		0	0					
CC	3.20	VFC - Equipment/Hose	5,000	3,866	0	0	5,000	5,144	5,000		
CC	3.21	VFC - Rescue Truck Replacement			0	0					
CC	3.22	VFC - Turnout Gear	12,500	11,798	12,500	14,273	15,000	(3,221)	T 12,500		
CC	3.23	Walkway/Bridge									
CC	3.24	Water Study	0		0	0		200,000	A 0		
CC	3.25	WPCA Study									
CC	3.26	Village Water System	0		0	0					
CC	3.27	Ambulance	0		0	0					
CC	3.28	Generator New Town Hall	0		0	0		25,000	A		
CC	3.29	Street and Numbering System									
CC	3.30	Senior Center Computers	0		0	0					
CC	3.31	Senior Center Emergency Generator	0		0	0					
CC	3.32	Civil Preparedness (Homeland Security Grant)	0		0	0					
CC	3.33	Reverse 911	10,000	10,000	0	0					
CC	3.34	Town Building Solar Power	50,000	50,000	50,000	50,000					
CC	3.35	VFC - Engine 1	535,000	535,000	0	0					
CC	3.53	Seaport Property	0	814,390			1		1		
CC	3.54	VFC - Hurst Tool					13,750	(350)	T 15,800		
CC	3.55	Probate Court Document Scanning									
		Kingswood Meadow Wood Drainage				242,341					
		Boombridge Bridge Project				225,000			0		
		* Flood Damage - Bridge Engineering/FEMA						177,337	A 200,000		
		* Plan of Conservation and Development							50,000		
		Wheeler Library Roof Repairs							25,000		
		Civil Preparedness							2,500		
CC	3	TOTAL SELECTMEN	679,100	1,488,979	122,950	589,745	97,752		432,052		
CC	4	* ASSESSOR - Revaluation Expenses	40,000	40,000	40,000	40,000	40,000		12,000		
	5.00</										

**TOWN OF NORTH STONINGTON**  
**APPROVED BUDGET FOR FISCAL YEAR ENDING JUNE 30, 2012**

**SCHEDULE D - SCHEDULE OF REDEMPTION OF TOWN DEBT**

		<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Estimated Principal Reimbursed</u>	<u>Estimated Interest Reimbursed</u>	<u>Estimated Total Reimbursed</u>	<u>Town Portion of Principal</u>	<u>Town Portion of Interest</u>	<u>Town Portion of Total</u>
<b>School Building Project</b>										
2011/12	Estimated	565,000	71,600	636,600	332,348	31,640	363,988	229,820	39,960	269,780
2012/13	Estimated	550,000	49,000	599,000	323,525	21,653	345,178	223,719	27,347	250,368
2013/14	Estimated	540,000	27,000	567,000	317,643	11,931	329,574	219,651	15,069	234,720
Total Remaining		<u>1,655,000</u>	<u>147,600</u>	<u>1,802,600</u>	<u>973,516</u>	<u>65,224</u>	<u>1,038,740</u>	<u>673,190</u>	<u>82,376</u>	<u>754,868</u>

		<u>Principal</u>	<u>Interest and Fees</u>	<u>Total</u>
<b>VFC - Truck</b>				
2011/12	Estimated	80,000	7,126	87,126
2012/13	Estimated	80,000	7,102	87,102
2013/14	Estimated	80,000	4,864	84,864
Totals		<u>240,000</u>	<u>19,092</u>	<u>259,092</u>

		<u>Principal</u>	<u>Interest and Fees</u>	<u>Total</u>
<b>Seaport/Hewitt Property</b>				
2011/12	Estimated	83,333	7,423	90,756
2012/13	Estimated	83,333	7,398	90,731
2013/14	Estimated	83,334	5,066	88,400
Totals		<u>250,000</u>	<u>19,887</u>	<u>269,887</u>

		<u>Principal</u>	<u>Interest and Fees</u>	<u>Total</u>
<b>Highway Trucks</b>				
2011/12	Estimated	109,000	9,650	118,650
2012/13	Estimated	108,000	9,617	117,617
2013/14	Estimated	108,000	6,586	114,586
Totals		<u>325,000</u>	<u>25,854</u>	<u>350,854</u>

		<u>Principal</u>	<u>Interest and Fees</u>	<u>Total</u>
<b>School Boiler Repair</b>				
2011/12	Estimated	144,667	12,886	157,553
2012/13	Estimated	144,667	12,843	157,509
2013/14	Estimated	144,667	8,795	153,462
Totals		<u>434,000</u>	<u>34,524</u>	<u>468,524</u>



# **NORTH STONINGTON BOARD OF EDUCATION**

## **2011-2012 Education Budget**

**North Stonington, CT 06359**

**[www.northstonington.k12.ct.us](http://www.northstonington.k12.ct.us)**



Dr. Darren Robert, Chairman  
Mary Ann Ricker, Vice Chairman  
Eleanor Banker, Secretary  
Crystal Dame  
Christopher Hundt  
David McCord  
Ed Scarchilli  
Robert Testa

Dr. Natalie J. Pukas, Superintendent  
Christopher Sandford, Principal, Wheeler High/Middle School  
Veronica Wilkison, Principal, North Stonington Elementary School  
Sue Costa, Special Services Director  
James Apicelli, Associate Principal, Wheeler High/Middle School  
Charles McCarthy, Business Manager

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Revenue	Page 9

## **Legal Requirement**

Section 10-220 of the Connecticut State Statutes states in part, “Each local or regional Board of Education shall maintain good public elementary and secondary schools, implement the educational interests of the state as defined in section 10-4a and provide such other educational activities as in its judgment will best serve the interests of the school district...and shall give all the children of the school district as nearly equal advantages as may be practicable; shall provide an appropriate learning environment for its students which includes (1) adequate instructional books, supplies, materials, equipment, staffing, facilities and technology, (2) equitable allocation of resources among its schools, (3) proper maintenance of facilities, and (4) a safe school setting.” To this end, the North Stonington Board of Education presents in this document its 2011-2012 school district budget.

## **Goals**

As a basis for the development of the budget, the North Stonington School District uses its mission statement, *“All Students Will Learn At Their Highest Potential”* and its district goal of *“Using Data to Improve Instruction and Behavior”*.

With the ever increasing educational demands coupled with the needs of each student, the process requires those who develop the budget to continuously review and reassess our current programs, personnel and costs.

The following goals have been established for the 2011-2012 budget:

- To provide academic programs during the school day that will meet the needs of each student
- To provide extracurricular activities that enhance the educational experience
- To provide additional academic opportunities outside of the school day/year that will support the educational experience
- To ensure that all state and federal mandates are followed
- To support all existing and proposed district/school initiatives
- To sustain existing programs that have been proven beneficial and cost effective
- To ensure access to and keep pace with technology
- To maintain our buildings and grounds

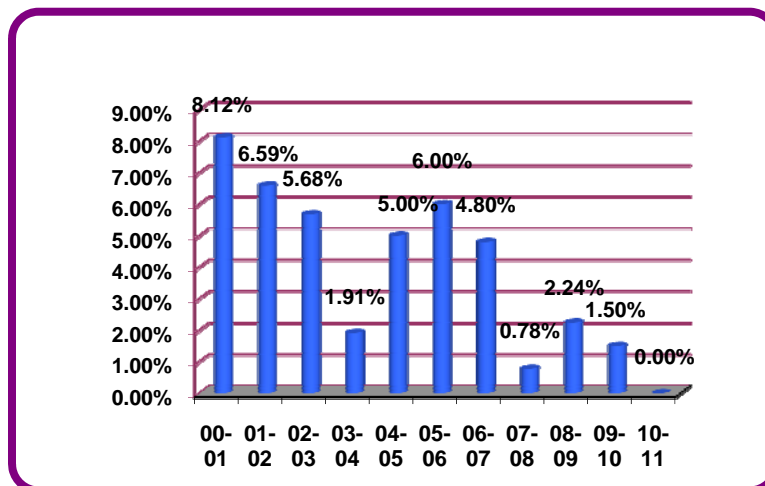
## **Budget Process**

The budget preparation process begins in October for the fiscal year beginning the following July 1<sup>st</sup>. The administrative team consisting of the Superintendent, Special Education Coordinator, the Elementary School and Middle/High School Principals and the Middle/High School Associate Principal meet to discuss the overall goals and objectives, review data, as well as challenges to be faced in the coming budget year. From those discussions, staffing levels and educational materials (supplies and textbooks) needs are determined. In parallel, the Business Manager, Maintenance Supervisor, and

Information Technology Coordinator prepare the support part of the budget. All costs are zero based, that is, they are based on the identified needs and not just incremented from the present budget. In these early stages of budget preparation many numbers may be approximated or unknown. For example, maximum insurance premium rates are not generally known in January or February; however, the actual number may not be known until April. Even then, employee open election for these benefits doesn't begin until June which means that even after the budget has been passed, changes will occur. The last five years of energy usage gives a fairly good indication of the amount of oil and electricity used; however cost/gallon of heating oil or cost/KWH of electricity must also be estimated. Personnel salaries for present employees are based either on collective bargaining agreements (administrators, teachers, paraprofessionals, secretaries, maintenance, and custodians) or on Board of Education approved annual rates (Superintendent, Business Manager, Information Technology Coordinator, Administrative Assistants to the Superintendent and Special Education Coordinator, Bookkeeper, Maintenance Supervisor, Groundskeeper, nurses and nursing aide). Salaries and benefits for newly anticipated hires are based either on currently prevailing rates (for those positions not covered by a collective bargaining agreement) or a median contract scale wage (for those covered by a collective bargaining agreement).

After the zero based budget is prepared, the financial reality of the guidance provided by the Boards of Selectmen, Finance, and Education must be considered. Often times, especially in the past few years, this results in cuts to personnel, programs, equipment, and maintenance. Every cut from a zero based budget has some impact, either immediately or in the future and must be carefully weighed. This "doing more with less" may result in an unrealistically low budget unless care is given to the cuts and the educational impact they have. With only one exception (2003-2004), zero based budgets were instituted regularly without significant cuts from 2000 to 2006 with increases ranging as high as 8%. The last few years have seen a significant decline in approved funding. With ever increasing wages, insurance, and energy, these increases have resulted in significant equipment and maintenance deferrals.

**History of Budget Increases**



The administrative team and Superintendent present the draft budget to the Board of Education over the series of two or three meetings so that Board members have the opportunity to ask questions and



become familiar with all aspects of the budget and the underlying assumptions behind its preparation. The Board may direct the Superintendent to increase or decrease the budget according to needs it sees or approve it for forwarding to the Board of Finance.

After approval by the Boards of Education and Finance, the Board of Education budget goes to the town for approval. This usually comes in the form of a referendum; however, town ordinance permits voting on the budget at a town meeting. The Board of Education and town budgets are voted on as separate items.

Final approval of a budget does not end the budget process because the budget is a living document. There will be many changes due to unanticipated expenses such as the boiler asbestos abatement in 2009-2010 and electrical damage due to a lightning strike at the gymnasium in 2010-2011. Personnel departing either permanently or temporarily require hiring replacements at rates usually different than budgeted. As employee families change, their insurance requirements change. A bad winter or unusually high (or low) energy prices can significantly impact the budget. The single most volatile part of any education budget is special education. A single student entering or leaving the district unexpectedly can mean a swing that could easily run more than \$100,000. In a district the size of North Stonington, an increase of this magnitude would be devastating. While state aid MAY cover a small part of this cost, the district must fund the costs first and wait for reimbursement to the town the following year.

It is up to the Superintendent and the district's staff to ensure that sufficient funds are available during the year. Should something extraordinary arise, they must reprogram existing accounts to cover deficits. If that is not possible, then the Board of Education must go to the Board of Finance and request a special appropriation. Town ordinances govern the method of approval for such requests.

### **Significant Changes from 2010-2011**

For 2011-2012, the Board of Education budget is \$12,081,172, a 0% increase over 2010-2011. **Attaining this zero increase (second year in a row) results in the loss of three teaching positions and three para-professional positions**, all in Special Education. The budget requires the use of an additional one-time influx of \$169,123 in federal Jobs Funding to fund 2.33 teaching positions.

This budget recognizes the significant impact of the teachers and non-bargaining unit employees not taking a raise during the 2010-2011 school year. The contract negotiated with the teachers' bargaining unit takes into consideration this prior year's pay freeze as well as the financial realities of the times in which we live. The overall impact of this new contract was mitigated somewhat by personnel hired after the 2010-2011 budget was passed with salaries and benefits below what was budgeted.

The Board also accepted an offer by the administrators to reduce their 2011-2012 contracted salaries by a \$6,306 and their professional development by another \$1,800 for a total budget reduction of \$8,106.

Along with the contractual wage and benefit increases, the costs of operating the district continue to increase. While electrical rates are remaining relatively stable, 2010-2011 saw an increase of over nearly 70 cents/gallon of heating oil from the previous year. It is expected that the conversion of the boilers in the high school, elementary school, and gymnasium will result in some savings included in this budget; however, the full magnitude of this savings cannot accurately be calculated ahead of time.

The first casualties in lean budget times are maintenance and equipment purchases. In the 2011-2012 budget these items continue to be pushed further down the road. There are only a few purchased equipment items at the Elementary School and computer labs in the Middle/High School will continue to function with their existing hardware. Interior painting and the final carpet to tile replacement project have also been delayed another year. The roofs on all the buildings are out of warranty so annual inspections and repairs must now be considered in the maintenance budget. The Equipment purchases are budgeted at \$62,267 over 2010-2011. Building and equipment maintenance increased by \$18,587.

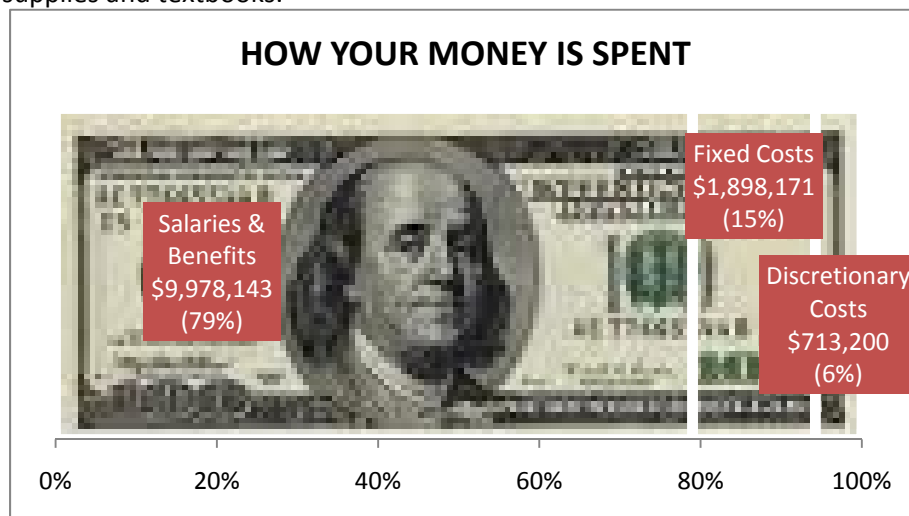
Dr. Pukas plans to retire effective June 30, 2012; therefore, the 2011-2012 budget includes the payout for her unused sick and vacation time as well as expected expenses associated with the search for a new Superintendent. These combined costs are estimated to be \$46,598.

The district receives a number of federal grants; through the years, the magnitude of these grants has been decreasing. One of these grants, the Title I grant, was used to fund a teacher and supplies for reading intervention at the elementary and middle school levels. This grant has shrunk so much that it no longer even covers the salary of the teacher; therefore, 0.3 FTE of the reading teacher must be moved to the town budget for the program to continue at a cost of \$29,484.

A new fitness center will be occupying the space in the gymnasium that was designed for a weight room but has served as the chorus room for the past several years. The equipment for this center is partially funded in this budget (\$5,000) and other sources of funding will have to be pursued for the remainder. The chorus room will move to a space in the high school. The elementary school will begin after school activities program this year at a cost of \$3,500.

Health insurance premiums continue to top the list of large increases; however, changes in employee elections and a larger employee share are holding the 5.5% increase in rates to an effective decrease of 0.9% (\$15,036). After years being covered by Delta Dental of Rhode Island insurance regulations require the district to move to a Connecticut insurer. The results of bidding, as well as increased employee contribution and going to a three tiered structure results in a 20.1% decrease (\$21,801) in dental insurance costs.

In general, most educational budgets are dominated by personnel and fixed operating costs; North Stonington's is no different. There is very little in the way of discretionary funds such as those used for instructional supplies and textbooks.



To meet the changing needs of our students as well as state and federal education requirements, a number of new initiatives/reprogramming of resources are contained in this budget:

- The reduction of one Middle/High School business teaching position from 1.0 FTE to 0.6 FTE. The material normally contained in the reduced course will be taught in other disciplines;
- The increase of Middle/High School world language from 0.6 FTE to 1.0 FTE. This provides the opportunity for all students to meet the world language requirement for admission to the Connecticut State College campuses and the upcoming state requirements for high school reform. The combination of the reduction of the business position and the increase of the world language position results in no change to the number of personnel;
- The addition of a Middle/High School reading/language arts teacher will address the need to continually increase the reading and communication skills of our students.
- Special Education services have been reprogrammed to enable the addition of a second prekindergarten class and a reading teacher.

### **Federal JOBS Funding**

Because of the Board of Finance mandated 0% increase, the Special Education prekindergarten, Middle/High School reading/language arts teacher and 33% of the Special Education reading teacher are being funded by a one year federal JOBS grant of \$169,123 with the understanding that future staff reprogramming may be necessary in subsequent years to retain these positions.

**North Stonington Board of Education 2011-2012 Budget**

Code	Description		2007-2008 Actual	2008-2009 Actual	2009-2010 Actual	2010-2011 Approved	2011-2012 Proposed	% over 2010-11
<b>110</b>	<b>SALARIES, CENTRAL OFFICE</b>		\$ 477,285	\$ 518,763	\$ 520,459	\$ 522,241	\$ 561,847	7.58%
	Superintendent, Special Services Director, Business Manager, Information Technology Director, Administrative Assistant to the Superintendent, Bookkeeper, Special Services Admin Assistant	Staff	7.00	7.00	7.00	7.00	7.00	
<b>130</b>	<b>EXPENSES, CENTRAL OFFICE &amp; BOARD OF EDUCATION</b>		\$ 190,548	\$ 239,359	\$ 145,468	\$ 185,745	\$ 232,531	25.19%
	Legal, audit, unemployment, office and copier supplies & expenses. Costs for superintendent search included.							
<b>140</b>	<b>NEGOTIATIONS FUNDS</b>		\$ -	\$ -	\$ -	\$ -	\$ 24,039	
	Contingency for contracts not yet settled.							
<b>211</b>	<b>SALARIES, ADMINISTRATORS</b>		\$ 457,290	\$ 300,077	\$ 315,128	\$ 325,389	\$ 322,844	-0.78%
	High/Middle School Principal, the Elementary School Principal, and the High/Middle School Associate Principal.	Staff	4.00	2.88	2.88	2.88	2.88	
<b>213</b>	<b>SALARIES, TEACHERS</b>		\$ 5,353,152	\$ 5,456,907	\$ 5,634,890	\$ 5,575,807	\$ 5,483,867	-1.65%
	Certified teachers, nurses, professional development, tutors, adult education, tuition reimbursement and non-public nursing salary. Title I reduced 11-12, 0.3 FTE moved to town budget.	Staff	83.35	82.85	82.25	81.60	79.57	
<b>214</b>	<b>SALARIES, GUIDANCE</b>		\$ 142,260	\$ 130,288	\$ 133,109	\$ 133,506	\$ 137,724	3.16%
	Guidance counselors at the High/Middle School.	Staff	2.00	2.00	2.00	2.00	2.00	
<b>215</b>	<b>SALARIES, SECRETARIAL</b>		\$ 133,596	\$ 143,306	\$ 143,746	\$ 144,914	\$ 144,914	0.00%
	Secretaries at the Elementary School and the High/Middle School. (Salaries for 2011-2012 not yet negotiated.)	Staff	4.00	4.00	4.00	4.00	4.00	
<b>216</b>	<b>SALARIES, PARAPROFESSIONALS &amp; NON-CERTIFIED</b>		\$ 356,116	\$ 340,158	\$ 291,710	\$ 323,128	\$ 277,280	-14.19%
	Special education paraprofessionals, health room aide, office assistants. (Salaries for 2011-2012 not yet negotiated.)	Staff	28.29	27.29	25.80	21.80	18.80	
<b>217</b>	<b>SALARIES, LIBRARY</b>		\$ 79,010	\$ 78,961	\$ 94,921	\$ 96,992	\$ 103,520	6.73%
	High/Middle School media specialist and Elementary School Library Coordinator.	Staff	2.00	2.00	2.00	2.00	2.00	
<b>218</b>	<b>Special Education Related Services</b>		\$ 84,219	\$ 86,051	\$ 40,449	\$ 63,000	\$ 62,000	-1.59%
	Includes occupational, speech & physical therapy contracted services							
<b>220</b>	<b>TEXTBOOKS</b>		\$ 38,821	\$ 5,638	\$ 16,376	\$ 19,831	\$ 13,954	-29.64%
<b>231</b>	<b>LIBRARY BOOKS</b>		\$ 17,766	\$ 16,778	\$ 14,863	\$ 15,047	\$ 12,730	-15.40%
	Books and periodical subscriptions for the libraries/media centers.							
<b>240</b>	<b>INSTRUCTIONAL SUPPLIES</b>		\$ 130,319	\$ 134,816	\$ 121,228	\$ 115,970	\$ 124,162	7.06%
	Covers classroom supplies needed for instructional programs.							
<b>250</b>	<b>OTHER EXPENSES, SCHOOLS</b>		\$ 123,783	\$ 105,655	\$ 109,419	\$ 123,398	\$ 127,195	3.08%
	Includes general office supplies, out of district workshops, memberships, standardized testing, software licenses, and high school graduation expenses.							
<b>400</b>	<b>NURSING SUPPLIES</b>		\$ 6,458	\$ 3,685	\$ 4,716	\$ 3,500	\$ 3,500	0.00%
<b>500</b>	<b>TRANSPORTATION</b>		\$ 842,095	\$ 791,954	\$ 804,675	\$ 869,765	\$ 871,000	0.14%
	Transportation for all district students to in-district schools, special education sites, technical schools, Ledyard Vo-Ag Program, and magnet schools.							
<b>610</b>	<b>SALARIES, CUSTODIAL</b>		\$ 379,489	\$ 398,798	\$ 395,470	\$ 396,107	\$ 402,775	1.68%
	Custodial, grounds, and maintenance personnel and supervisor. (Salaries for 2011-2012 not yet negotiated.)	Staff	11.00	11.00	11.00	11.00	11.00	



# North Stonington Board of Education 2011-2012 Budget

Code	Description	2007-2008 Actual	2008-2009 Actual	2009-2010 Actual	2010-2011 Approved	2011-2012 Proposed	% over 2010-11
<b>630</b>	<b>HEATING OIL/Natural Gas</b> Cost of heating oil and natural gas	\$ 146,391	\$ 71,602	\$ 94,221	\$ 149,570	\$ 143,729	-3.91%
<b>640</b>	<b>UTILITIES</b> Cost of electricity, propane and telephones.	\$ 218,594	\$ 232,819	\$ 219,861	\$ 255,309	\$ 258,511	1.25%
<b>650</b>	<b>CUSTODIAL SUPPLIES</b>	\$ 58,829	\$ 56,053	\$ 85,289	\$ 60,993	\$ 62,391	2.29%
<b>661</b>	<b>POSTAGE</b>	\$ 10,880	\$ 10,087	\$ 9,208	\$ 9,208	\$ 9,208	0.00%
<b>700</b>	<b>MAINTENANCE</b> Repairs, renovations and general building services (e.g., trash pick-up, boiler inspections, etc.). Includes grounds maintenance supplies and services.	\$ 206,145	\$ 188,882	\$ 282,823	\$ 182,394	\$ 200,981	10.19%
<b>725</b>	<b>LEASE OF EQUIPMENT</b> Multi-year lease of copiers and postage machine.	\$ 31,107	\$ 28,075	\$ 28,955	\$ 28,351	\$ 31,017	9.40%
<b>730</b>	<b>REPLACEMENT OF EQUIPMENT</b> Replacement of obsolete or worn out equipment in accordance with the 5 year equipment plan.	\$ 82,654	\$ 95,488	\$ 43,325	\$ 29,545	\$ 76,332	158.36%
<b>812</b>	<b>SOCIAL SECURITY</b>	\$ 177,601	\$ 186,025	\$ 188,242	\$ 190,348	\$ 190,119	-0.12%
<b>830</b>	<b>EMPLOYEE INSURANCE</b> Health, dental, life, and disability insurance.	\$ 1,531,230	\$ 1,619,914	\$ 1,693,592	\$ 1,842,086	\$ 1,805,077	-2.01%
<b>832</b>	<b>EMPLOYEE RETIREMENT</b> Retirement annuities for secretaries, custodians, maintenance supervisor, non-certified central office staff, and 403B match program.	\$ 88,008	\$ 88,628	\$ 82,112	\$ 89,581	\$ 90,139	0.62%
<b>1000</b>	<b>STUDENT ACTIVITIES</b> Uniforms, supplies, insurance, and expenses associated with the interscholastic athletic, and after school programs.	\$ 65,960	\$ 45,372	\$ 44,070	\$ 71,550	\$ 74,599	4.26%
<b>1230</b>	<b>NEW EQUIPMENT</b> Equipment purchases in accordance with the 5 year equipment plan.	\$ 37,247	\$ 75,890	\$ 57,958	\$ 8,093	\$ 23,573	191.28%
<b>1400</b>	<b>TUITION</b> Tuition for students in special education programs, Vo-Ag programs, and magnet schools.	\$ 133,820	\$ 241,865	\$ 373,597	\$ 249,804	\$ 209,614	-16.09%
<b>Totals</b>		\$ 11,600,673	\$ 11,691,892	\$ 11,989,878	\$ 12,081,172	\$ 12,081,172	\$ 0
<b>Budget</b>		\$ 11,641,578	\$ 11,902,560	\$ 12,081,172			% increase: 0.00%
<b>Percent of Budget Spend</b>		99.65%	98.23%	99.24%			
<b>Unspent</b>		\$ 40,905	\$ 210,668	\$ 91,294			
<b>Grant Expenditures</b>		\$ 379,648	\$ 308,977	\$ 419,929			
<b>Staff</b>		141.64	139.02	136.93	132.28	127.25	
<b>Grant Funded Staff</b>		6.45	4.75	5.75	5.00	7.03	
<b>Total Staff</b>		148.09	143.77	142.68	137.28	134.28	

# North Stonington Board of Education 2011-2012 Budget

## Revenue

State Grants	Actual 2008-2009	Actual 2009-2010	Actual 2010-2011	Projected 2011-2012
Equalized Cost Sharing (ECS)	\$ 2,913,921	\$ 2,477,457	\$ 2,892,440	\$ 2,892,440
Public School Transportation	\$ 113,068	\$ 71,143	\$ 62,469	\$ 51,954
State Agency Placement/Excess Costs	\$ 45,098	\$ 129,560	\$ 84,529	\$ 55,060
Regional Adult Basic Education Program	\$ 7,287	\$ 8,495	\$ 7,373	\$ 6,852
Tuition Payments from Other Districts	\$ 35,267	\$ 13,790	\$ 9,037	\$ -
Magnet School Transportation	\$ 7,800	\$ 13,000	\$ 14,300	\$ 14,300
Non-Public Nurse Reimbursement	\$ 4,574	\$ -	\$ -	\$ 6,281
Total (State) Revenue	\$ 3,127,015	\$ 2,713,445	\$ 3,070,148	\$ 3,026,887

Federal Grants	Actual 2008-2009	Actual 2009-2010	Actual 2010-2011	Projected 2011-2012
Federal (Title) Grants	\$ 302,891	\$ 293,957	\$ 282,011	\$ 282,011
Federal ARRA Grants (2 year grant)		\$ 241,955		
Federal JOBS Funds				\$ 169,123
Medicaid	\$ 2,500			
Private Grants			\$ 15,000	
Total (Federal) Funds	\$ 305,391	\$ 535,912	\$ 297,011	\$ 451,134

Source for actual 2008-2010 State revenue: SDE Grants Management final payment figures, final audit reports.

Actual 2010-2011 Excess Costs estimated as of 3/28/11.

Actual 2010-2011 Tuition Payment from Other Districts received as of 3/28/11.

Other actual 2010-2011 State revenue based on SDE data as of 3/28/11.

Federal title grants are two year grants meant to be spent mostly in the first year of the grant.